



Item No: 16.1.1
File No: 16.51.1.3
Date: 18 December 2017
Attachment: A & B

Meeting: Council

Title: Walkerville Sports Club Financials

Responsible Manager: Chief Executive Officer, Kiki Magro

Author: Property & Contracts Officer, Allison Down

Key Focus Area 2: sustainable and resilient future, based on a sensitive and sensible approach to planning, heritage, economic development and the public realm

Type of Report: **Decision Report**

Recommendation

Pursuant to Section 83(5) of the *Local Government Act 1999*, the Chief Executive Officer indicates that the matter contained in this report may, if the Council so determines, be considered in confidence pursuant to Section 90(2) of the *Local Government Act 1999* on the basis that the information contained in the attached report is information of the nature specified in subsections 90(3)(d) being commercial information of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information or that would confer a commercial advantage on a third party and that would, on balance, be contrary to the public interest.

Recommendation (Public)

Pursuant to s90(3)(d)

Pursuant to section 90(2) of the *Local Government Act 1999* the Council orders that all members of the public except the Council's Chief Executive Officer, Kiki Magro, Property and Contracts Officer, Allison Down and Natalie Barrington, Acting Council Secretariat be excluded from attendance at the meeting for the report on Walkerville Sports Club Financials.

The Council is satisfied that, pursuant to section 90(3)(d) of the Act, the information to be received, discussed or considered in relation to this Agenda Item is information that is commercial information of a confidential nature the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information or that would confer a commercial advantage on a third party and that would, on balance, be contrary to the public interest.

Recommendation (Public)

That Council:

1. Receive and note the financial report provided by the Walkerville Sports Club for the years 2015/16 and 2016/17;
2. Having noted the information provided by the Walkerville Sports Club, delegate responsibility to the Mayor, Chief Executive Officer and the Property and Contracts Officer to schedule a meeting with the Walkerville Sports Club in the early 2018 to develop strategy to address the outstanding debt: and
3. That a report be presented back to Council outlining the proposed strategy to a future meeting.

Recommendation (Public)

Pursuant to s.91(7)

That having considered the Agenda Item, Lease and Licence Status Report, 20 November 2017 in confidence under section 90(2) and (3)(d) of the *Local Government Act 1999*, the Council, pursuant to section 91(7) of that Act orders that the report entitled Walkerville Sports Club Financials , 18 December 2017 relevant to this Agenda Item be retained in confidence (excepting that Council authorises the release of the resolution / minutes) until the matters are resolved and that pursuant to Section 91(9)(c) of the *Local Government Act 1999* the Council delegates to the Chief Executive Officer the review and power to revoke this Order.

and

That Council resolves to end its confidential deliberations pursuant to Section 90(2) of the *Local Government Act 1999* Council and re-admit the public.

Summary

Council have requested information from the Walkerville Sports Club to better understand its financial position and for the Administration to prepare a strategy for to recover the outstanding money owed.

Background

At its last meeting on 20 November 2017, whilst considering a number of property matters, Council noted that the Walkerville Sports Club currently has an outstanding balance of \$30,829 that is owed.

As at 20 November 2017, Council noted that:

- The Walkerville Football Club, Walkerville Junior Football Club, Walkerville Cricket Club and Walkerville Softball Club received hardship payments as per the Council resolution on 22 September 2017 after providing their respective deeds of release and banking details.
- No further advice in relation to the Walkerville Sports Club has been received regarding the Club's intentions to further pursue compensation and Council's offer to provide relief to the value of \$6,298.92 on Loan 70 during 2016/17 remains available to the Club
- Costs currently outstanding with the Walkerville Sports Club are as follows:

<i>Maintenance/Service Costs</i>	<i>5,147.21</i>
<i>Loan Repayment</i>	<i>18,896.76</i>
<i>Lease Fees</i>	<i>548.84</i>
<i>Insurance</i>	<i>6,200.57</i>
<i>Total</i>	<i>\$30,829.38</i>

Discussion/Issues for Consideration

Having noted the amount that is outstanding from the Walkerville Sports Club, Council has requested that the Administration develop a strategy for recovering the monies owed.

To commence this process after the last Council meeting, the CEO wrote to the Walkerville Sports Club on 24 November 2017 requesting that the Club provide their audited financial statements for the years 2015/16 and 2016/17. A copy of the letter is attached and marked **Attachment A**.

A copy of the requested statements was provided to the Administration on 11 December 2017. These are attached and marked **Attachment B**.

Due to the timing of accessing the necessary financials to progress Council's request to develop a strategy, the Administration has not been able to develop such a strategy at this stage and suggests that this opportunity be used to engage with the Walkerville Sports Club in an effort to work collaboratively and have buy-in from the Club to address the issue. Accordingly, the Administration would suggest that a meeting be scheduled with representatives from Council, including the Mayor and CEO to engage with the Walkerville Sports Club representatives with a view of discussing the current debt and developing a strategy to recover the outstanding money. If a strategy can be developed in a collaborative manner, then it is likely that such a strategy will have the support and commitment from the Club to uphold it.

Options for Consideration

Option 1

That Council:

1. Receive and note the financial report provided by the Walkerville Sports Club for the years 2015/16 and 2016/17;
2. Having noted the information provided by the Walkerville Sports Club, delegate responsibility to the Mayor, Chief Executive Officer and the Property and Contracts Officer to schedule a meeting with the Walkerville Sports Club in the early 2018 to develop a strategy to address the outstanding debt: and
3. That a report be presented back to Council outlining the proposed strategy to a future meeting.

Or

Option 2

Council note the information provided and direct the Administration to refer the debt to Council's debt collectors to recover the outstanding monies.

Analysis of Options

Option one recognises that the Walkerville Sports Club is an important group within the community and supports developing a strategy in a collaborative way. This option will enable the Club to work proactively with the Council and also understand why the Club has been unable to make progress to reduce the debt in recent times.

Option two provides a clear and definitive response to the debt problem but in doing so may alienate the Club and may not necessarily result in the debt being recovered any faster.

Financial Implications

There are no financial implications resulting from the consideration of this report.

Community Implications

There is no requirement to consult the broader community.

Regional Implications

There are no regional implications resulting from the consideration of this report.

Governance Implications

There are no governance implications resulting from the consideration of this report.

Preferred Option & Reasoning

Option One

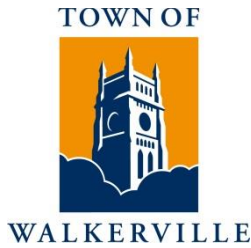
That Council:

1. Receive and note the financial report provided by the Walkerville Sports Club for the years 2015/16 and 2016/17;
2. Having noted the information provided by the Walkerville Sports Club, delegate responsibility to the Mayor, Chief Executive Officer and the Property and Contracts Officer to schedule a meeting with the Walkerville Sports Club in the early 2018 to develop strategy to address the outstanding debt: and
3. That a report be presented back to Council outlining the proposed strategy to a future meeting.

This recommendation recognises that the Walkerville Sports Club is a significant organisation within the Town of Walkerville and seeks to address the outstanding debt in a considered and constructive way.

Attachments

Attachment A	Letter to Walkerville Sports Club requesting Financials
Attachment B	Financials from Walkerville Sports Club



The Corporation of the Town of Walkerville

ABN 49 190 949 882

66 Walkerville Terrace, Gilberton SA 5081

PO Box 55, Walkerville SA 5081

File Number: 16.51.2.4
Please Quote Ref: OLT201712265
Contact Officer: Property & Contracts Officer, Allison Down

Telephone: (08) 8342 7100
Facsimile: (08) 8269 7820
Email: walkerville@walkerville.sa.gov.au
www.walkerville.sa.gov.au

24 November 2017

Mr. Chris Harcourt
Walkerville Sports Club
PO Box 36
WALKERVILLE SA 5081

via email: chris@mfy.com.au

Dear Chris

WALKERVILLE SPORTS CLUB AUDITED FINANCIAL STATEMENT

We note that we have not received the last two financial year set of Audited Financial Statements from the Walkerville Sports Club and as such formally request that the 2015/16 and 2016/17 Audited Financial Statements be made available to us at your earliest convenience.

As you would be aware, the requirement to provide a copy of Audited Financial Statements was included in the last executed lease from 2004 and the most recent lease signed by the Club in 2015.

Should you require any clarification or have any questions concerning this request, please continue to direct these via our Property and Contracts Officer, Allison Down.

Yours sincerely

A handwritten signature in black ink, appearing to read "Kiki Magro". The signature is written in a cursive, flowing style.

Kiki Magro
Chief Executive Officer



Attachment B

23rd June 2017

Walkerville Sports Club
C/- B.Koch
24 Smith St
Walkerville, SA

Dear Committee,

Please find enclosed a bound copy of the financial statements for Walkerville Sports Club Inc for the income year ended 31 March 2017 for your perusal.

As has been raised in each of the prior years of Audit, during the course of the audit it was noted that no tax is being withheld from payments to the bar personnel. In addition, no superannuation or Workcover is being paid. The Committee should be aware that this is not consistent with your employer obligations and I would recommend you reconsider your approach toward this as it represents a risk to the Club.

It was noted that the previous person receiving payments for bar duties is no longer in this position. In the course of the audit I was unable to obtain sufficient appropriate audit evidence to determine whether any unpaid employee obligations existed, including superannuation and/or long service leave. It was unclear from the information provided as to whether this person had an employee/employer or volunteer relationship or a combination of both with the Walkerville Sports Club Inc. The lack of definitive information surrounding this topic was explained by your Committee as being due to changes in volunteer personnel on the Committee. As such, no provisional liability has been included in the financial statements due to the inherent uncertainty surrounding this matter. I suggest the Committee review this matter.

To assist your Committee in understanding its potential obligations, I have enclosed the following documents ;

1. Unpaid Work Fact Sheet from the Fair Work Ombudsman
2. Employee, Contractor or Volunteer from the Victoria Not-for-Profit Law Guide

I strongly encourage you to review and make further enquiries to ensure you are complying with the relevant obligations going forward.

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for generations*

Partners:

E. Peter Ashby B.Rur Sc. Dip Ag Ec. CA CTA | Ryan Madden B.Com (Acc) CPA CTA | Margot Truman B.Acc CPA CTA

Liability limited by a scheme approved under Professional Standards Legislation

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reception@amtaa.com.au | www.amtaa.com.au

Furthermore, it was noted that the Gross Profit % from the Bar Trading Statement decreased to 34% in 2017 (48% in 2016, 52% in 2015, 52% in 2014). I was unable to identify sufficient reasons for this decrease however suggest a review be undertaken by the Committee to ensure appropriate administering of the Bar. Bar Sales decreased to \$87,134 in 2016, down from \$108,740 in 2016. This decrease in sales largely attributed to the reported loss of \$25,709, the 3rd loss reported in the last 4 years.

I again re-iterate that payments made to the bar personnel are made by a separate responsible person not performing other duties behind the bar to increase the internal control surrounding these transactions.

I also request that all Z-read's be attached to Till Rec Summaries at the end of each day.

We would like to take this opportunity to record our thanks to Brett Koch for his assistance during the audit process. Should you wish to discuss any of the contents within, or any other matters, please do not hesitate to contact us.

Yours sincerely,



Ryan Madden
ASHBY MADDEN TRUMAN
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INDEPENDENT AUDIT REPORT TO THE COMMITTEE OF
WALKERVILLE SPORTS CLUB INC

Report on the Financial Report

We have audited the accompanying Balance Sheet as at 31st March 2016 and the statement of Income and Expenditure for the year ended 31st March 2016 of the Walkerville Sports Club Inc.

The responsibility of the Committee of the Walkerville Sports Club for the financial statement

The Committee of the Walkerville Sports Club Inc is responsible for the preparation and presentation of this statement in accordance with the historical cost convention and the accruals basis of accounting. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and presentation of the statement that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the statement based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the statement. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statement.

The statement of Income and Expenditure has been prepared in accordance with the historical cost convention and the accruals basis of accounting. Our report is intended solely for the Walkerville Sports Club Inc and should not be distributed or used by parties other than the Walkerville Sports Club Inc.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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INDEPENDENT AUDIT REPORT TO THE COMMITTEE OF
WALKERVILLE SPORTS CLUB INC

Report on the Financial Report (continued)

As is common for organisations of this type, it is not practicable for the Walkerville Sports Club Inc to maintain an effective system of internal control over its receipts. Accordingly, our audit in relation to these transactions was limited to the amounts recorded in the initial books of entry and other information available.

Independence

In conducting the audit, we have complied with the independence requirements of Australian professional ethical pronouncements.

Audit Opinion

In our opinion, subject to the above limitation in scope, the Balance Sheet and the Statement of Income and Expenditure of the Walkerville Sports Club Inc for the year ended 31st March 2016, presents fairly, in all material respects, in accordance with the historical cost convention and the accruals basis of accounting.



Ryan Madden
ASHBY MADDEN TRUMAN

Adelaide

Dated this 22nd day of June 2016

Ryan Madden
Ashby Madden Truman
Accountants & Advisors
185 Fullarton Road
DULWICH SA C 5065

Dear Ryan,

This representation letter is provided in connection with your audit of the financial report of the **Walkerville Sports Club Inc** for the year ended 31st March 2017, for the purpose of expressing an opinion as to whether the financial report is, in all material respects, presented fairly in accordance with the relevant Australian accounting standards (including Australian accounting interpretations) as disclosed in the financial report.

We acknowledge our responsibility for ensuring that the financial report is in accordance with relevant Australian accounting standards (including Australian accounting interpretations), as disclosed in the financial report and confirm that the financial report is free of material misstatements, including omissions and that we have approved the financial report.

We understand that your examination was made in accordance with Australian auditing standards and was, therefore, designed primarily for the purpose of expressing an opinion on the financial report of the **Walkerville Sports Club Inc** taken as a whole, and that your tests of the accounting records and other auditing procedures were limited to those which you considered necessary for that purpose.

General

- We have made available to you:
 - a) All financial records and related data, other information, explanations and assistance necessary for the conduct of the audit and
 - b) Minutes of all meetings of directors, and committees of directors.
- There are no material transactions that have not been properly recorded in the accounting records underlying the financial report.
- We confirm that there have been no changes to the accounting policies applied in the previous annual financial report or the methods used in applying them.
- We have no plans or intentions that may materially affect the carrying values or classification of assets and liabilities.
- We confirm the appropriateness of the measurement of accounting estimates, including related assumptions, used in the preparation of the financial report and the consistency in application of the process.
- The following have been properly recorded or disclosed in the financial report:
 - a) Arrangements involving restrictions on cash balances, compensating balances, and line-of-credit or similar arrangements and
 - b) Agreement to repurchase assets previously sold.
- The entity has satisfactory title to all assets, and there are no liens or encumbrances on such assets nor have any assets been pledged as collateral that have not been disclosed in the financial report.

- We confirm the reasonableness of significant assumptions, including whether they appropriately reflect management's intent and ability to carry out specific courses of action on behalf of the entity, where relevant to the fair value measurement or disclosures.

Laws and regulations

- Other than as disclosed to you, there have been no:
 - a) Irregularities involving management or employees who have significant roles in the system of internal control structure
 - b) Irregularities involving other employees, that could have a material effect on the financial report
 - c) Communications from, regulatory agencies concerning non-compliance with, or deficiencies in, financial reporting practices that could have a material effect on the financial report.
- We have complied with all aspects of contractual agreements that would have a material effect on the financial report in the event of non-compliance.

Fraud

- We acknowledge our responsibility for the design and implementation of internal controls to prevent and detect fraud and error and confirm we have disclosed to you:
 - a) The results of our assessment of the risk that the financial report may be materially misstated as a result of fraud.
 - b) Our knowledge of fraud or suspected fraud affecting the entity involving:
 - i. Management
 - ii. Employees who have significant roles in internal controls or
 - iii. Others where the fraud could have a material effect in the financial report and
 - c) Our knowledge of any allegations of fraud, or suspected fraud, affecting the entity's financial report communicated to us by employees, former employees, analysts, regulators or others.

Internal Control

- We have established and maintained an adequate internal control structure to facilitate the preparation of a reliable financial report, and adequate financial records have been maintained. There are no material transactions that have not been properly recorded in the accounting records underlying the financial report.

Uncorrected misstatements

- We acknowledge that:
 - a) Uncorrected misstatements have been brought to our attention by the auditor
 - b) We have considered the effect of any uncorrected misstatements, aggregated during and pertaining to the latest period, on the financial report and consider the misstatements are immaterial individually and in aggregate to the financial report taken as a whole and
 - c) A summary of uncorrected misstatements has been attached to this letter.

Related party transactions

- We confirm the completeness of the information provided regarding the identification of related party relationships and transactions and the adequacy of related party disclosures in the financial report.

Commitments

- There were no material commitments for goods or services at year end, other than those disclosed in the financial report.

Subsequent events

- No events, other than those disclosed in the financial report, have occurred subsequent to the balance sheet date that would require adjustment to, or disclosure in, the financial report or amendments to significant assumptions used in the preparation of the accounting estimates.

Going concern

- Nothing has come to our attention that would indicate that the **Walkerville Sports Club Inc** will not be able to continue as a going concern.

Contingencies

- We are not aware of any pending litigation involving this association, other than the matters disclosed in the financial report.
- All contingent liabilities have been provided for or noted in the financial report.

Impairment of assets

- We have considered the requirements of AASB 136: Impairment of assets when assessing the carrying values of assets and in ensuring that no assets within the scope of AASB 136 are stated in excess of their recoverable amount.

Financial instruments

- Any financial instruments derecognised in the year have met the derecognition criteria of AASB 139 Financial instruments; recognition and measurement.
- All instruments recorded as equity instruments meet the definition of equity in AASB 132 Financial instruments: presentation.

Receivables

- Adequate allowance has been made for adjustments and losses in relation to receivables.
- Provision has been made for any material loss to be sustained in the fulfilment of, or from inability to fulfil, any sale commitments.

Liabilities

- There are no financial guarantee contracts in place to third parties which could be called upon in the event of a default, other than those disclosed in the financial report.

Covenants

- We have complied with all covenants in contractual agreements that could have a material effect on the financial report in the event of non-compliance.

Inventory

- We have no plans to abandon lines or product or other plans or intentions that will result in any excess or obsolete inventory, and no inventory is stated at an amount in excess of net realisable value.
- Provision has been made for material losses arising from the fulfilment of, or an inability to fulfil, any sale commitments or as a result of purchase commitments for inventory quantities in excess of normal requirements or at prices in excess of prevailing market prices.

Work in progress

- We have made provision for all expected future losses on contracts entered into at the reporting date, based on estimated costs to complete, including appropriate overhead expenditure.


Property, plant and equipment

- Rates of depreciation, applied to reduce book values of individual assets to their estimated residual values, reflect the probable useful lives of those assets to the association.
- Allowances for depreciation have been adjusted for all significant items of property, plant and equipment that have been abandoned or are otherwise unusable.
- The association has no 'make good' obligations in respect of its property, plant and equipment for which it would be required to make a restorative provision under AASB 137 Provisions, contingent liabilities and contingent assets which have not been included in the financial report.

Electronic publication of financial report

- With respect to publication of the financial report on our website, we acknowledge that:
 - a) We are responsible for the electronic presentation of the financial report
 - b) We will ensure that the electronic version of the audited financial report and the auditor's report on the website will be identical to the final signed hard copy version
 - c) We will clearly differentiate between audited and unaudited information in the construction of the entity's website as we understand the risk of potential misrepresentation
 - d) We have assessed the controls over the security and integrity of the data on the website and confirmed that adequate procedures are in place to ensure the integrity of the information published and
 - e) We will not present the auditor's report on the full financial report with extracts only of the full financial report.

Yours sincerely,



CHAIRMAN

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2017**

<u>2014</u>	<u>2015</u>	<u>2016</u>		<u>2017</u>
			BAR TRADING STATEMENT	
110,613	118,143	108,740	Sales	87,134
			Cost of Sales	
4,139	4,897	5,699	Opening Stock	7,816
			Add:	
53,841	57,501	58,250	Purchases	54,549
175	225	106	Liquor Licence Fees	109
<u>58,155</u>	<u>62,623</u>	<u>64,055</u>		<u>62,474</u>
4,897	5,699	7,816	Less:	
<u>53,258</u>	<u>56,924</u>	<u>56,239</u>	Closing Stock	4,953
			Total Cost of sales	<u>57,521</u>
<u>57,355</u>	<u>61,219</u>	<u>52,501</u>	Gross profit/(loss) on bar trading	<u>29,613</u>
52%	52%	48%	Gross margin before wages	<u>34%</u>
			Less: Direct expenses	
15,901	14,309	15,573	Contract & Volunteer - Bar Support	14,693
1,939	1,914	1,880	Gas & sundry	1,803
<u>39,515</u>	<u>44,996</u>	<u>35,048</u>	Gross profit/(loss) after direct expenses	<u>13,117</u>
36%	38%	32%	Gross margin after wages	<u>15%</u>

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2017**

<u>2014</u>	<u>2015</u>	<u>2016</u>		<u>2017</u>
PROFIT AND LOSS				
INCOME				
39,515	44,996	35,048	Gross profit on bar trading	13,117
1,418	1,734	5,980	Members subscriptions	5,350
0	603	0	Sundry income/Reimbursements	0
884	2,369	1,105	Interest received	33
250	195	160	Donation - Other	0
0	0	0	Donation - Vice Presidents	0
0	2,060	0	Donation - Council	0
4,809	6,441	3,347	Oval hire - St Andrews	4,182
2,425	1,119	0	Oval hire - Other	0
196	525	950	Room Hire	300
5,513	6,255	8,000	Contribution - Junior Football	8,000
2,370	910	0	Contribution - Gridiron	0
388	453	539	Bottles and cans	281
57,768	67,660	55,129	Total income	31,263
EXPENSES				
905	0	0	Advertising	0
960	0	500	Bad Debts	0
29	29	24	Bank fees and charges	24
3,644	5,228	5,844	Cleaning	4,580
0	0	0	Computer	249
9,688	7,599	5,868	Depreciation - plant	4,676
1,122	1,157	1,178	Capital Works Deduction	1,175
0	0	0	Donations	0
2,026	313	175	Drink Vouchers/Promotions/Draws	950
9,519	4,642	4,061	Insurance	3,533
12,874	16,129	19,274	Lease payments - Oval	16,819
1,015	958	1,022	EFTPOS machine charges	886
1,475	1,682	578	Licences and permits	1,816
14,685	15,744	12,689	Light and power	12,248
235	514	633	Printing, postage and stationery	250
4,312	4,712	8,986	Repairs and maintenance	5,763
0	0	0	Security	722
4,226	3,664	1,691	Sundry expenses	2,015
1,157	1,250	501	Telephone	1,267
67,872	63,621	63,024	Total expenses	56,972
(10,104)	4,039	(7,895)	NET PROFIT/(LOSS) BEFORE DISTRIBUTIONS	(25,709)
0%	3%	0%	Net margin	0%

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2017**

<u>2014</u>	<u>2015</u>	<u>2016</u>		<u>2017</u>
			DISTRIBUTION STATEMENT	
(10,104)	4,039	(7,895)	NET PROFIT/(LOSS) BEFORE DISTRIBUTIONS	(25,709)
			Distributed as follows:	
			SPORTING SECTIONS	
5,921	3,571	0	Football club	0
2,229	2,369	0	Cricket	0
0	0	250	Softball - Women's	0
0	0	0	Junior Football	0
8,150	5,940	250	TOTAL DISTRIBUTIONS	0
(18,254)	(1,901)	(8,145)	NET PROFIT/(LOSS) AFTER DISTRIBUTIONS	(25,709)

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2017**

<u>2014</u>	<u>2015</u>	<u>2016</u>		<u>2017</u>
BALANCE SHEET				
MEMBERS FUNDS				
137,745	119,491	117,590	Opening balance	109,445
(18,254)	(1,901)	(8,145)	Add Net Profit/(Loss) for the year after distributions	(25,709)
<u>119,491</u>	<u>117,590</u>	<u>109,445</u>	TOTAL MEMBERS FUNDS	<u>83,736</u>
represented by:				
CURRENT ASSETS				
7,704	5,875	48,705	Cash at bank - Bank SA Cheque Account	3,500
0	0	0	Cash at bank - Bank SA Incentive Saver	37,228
49,798	36,137	0	Term Deposit	0
1,000	1,000	1,500	Cash on hand	1,500
4,897	5,699	7,816	Stock on hand	4,953
3,920	3,986	0	Other debtors	5,250
5,249	5,249	5,249	Prepayments	0
<u>72,568</u>	<u>57,946</u>	<u>63,270</u>	TOTAL CURRENT ASSETS	<u>52,430</u>
NON CURRENT ASSETS				
41,514	42,469	41,291	Capital Works	40,116
30,721	29,601	25,323	Plant, equipment and furniture - at Book Value	22,181
<u>72,235</u>	<u>72,070</u>	<u>66,614</u>	TOTAL NON CURRENT ASSETS	<u>62,297</u>
<u>144,803</u>	<u>130,016</u>	<u>129,884</u>	TOTAL ASSETS	<u>114,727</u>
from which must be deducted				
CURRENT LIABILITIES				
24,312	11,426	19,439	Trade creditors	30,992
1,000	1,000	1,000	Key Deposits	0
<u>25,312</u>	<u>12,426</u>	<u>20,439</u>	TOTAL CURRENT LIABILITIES	<u>30,992</u>
<u>25,312</u>	<u>12,426</u>	<u>20,439</u>	TOTAL LIABILITIES	<u>30,992</u>
<u>119,491</u>	<u>117,590</u>	<u>109,445</u>	NET ASSETS	<u>83,736</u>

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2016**

<u>2013</u>	<u>2014</u>	<u>2015</u>		<u>2016</u>
			BAR TRADING STATEMENT	
119,285	110,613	118,143	Sales	108,740
			Cost of Sales	
6,956	4,139	4,897	Opening Stock	5,699
			Add:	
50,637	53,841	57,501	Purchases	58,250
182	175	225	Liquor Licence Fees	106
<u>57,775</u>	<u>58,155</u>	<u>62,623</u>		<u>64,055</u>
4,139	4,897	5,699	Less:	
<u>53,636</u>	<u>53,258</u>	<u>56,924</u>	Closing Stock	<u>7,816</u>
			Total Cost of sales	<u>56,239</u>
65,649	57,355	61,219	Gross profit/(loss) on bar trading	<u>52,501</u>
55%	52%	52%	Gross margin before wages	<u>48%</u>
			Less: Direct expenses	
15,825	15,901	14,309	Contract - Manager & Bar Support	15,573
5,163	1,939	1,914	Gas & sundry	1,880
<u>44,661</u>	<u>39,515</u>	<u>44,996</u>	Gross profit/(loss) after direct expenses	<u>35,048</u>
37%	36%	38%	Gross margin after wages	<u>32%</u>

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2016**

<u>2013</u>	<u>2014</u>	<u>2015</u>		<u>2016</u>
PROFIT AND LOSS				
INCOME				
44,661	39,515	44,996	Gross profit on bar trading	35,048
1,350	1,418	1,734	Members subscriptions	5,980
0	0	603	Sundry income/Reimbursements	0
4,749	884	2,369	Interest received	1,105
0	250	195	Donation - Other	160
7,500	0	0	Donation - Vice Presidents	0
0	0	2,060	Donation - Council	0
3,557	4,809	6,441	Oval hire - St Andrews	3,347
960	0	0	Oval Hire - St Monica's	0
2,675	2,425	1,119	Oval hire - Other	0
0	196	525	Room Hire	950
4,950	5,513	6,255	Contribution - Junior Football	8,000
1,970	2,370	910	Contribution - Gridiron	0
559	388	453	Bottles and cans	539
72,931	57,768	67,660	Total income	55,129
EXPENSES				
480	905	0	Advertising	0
0	960	0	Bad Debts	500
44	29	29	Bank fees and charges	24
4,926	3,644	5,228	Cleaning	5,844
12,616	9,688	7,599	Depreciation - plant	5,868
1,122	1,122	1,157	Capital Works Deduction	1,178
0	0	0	Donations	0
823	2,026	313	Drink Vouchers/Promotions/Draws	175
5,569	9,519	4,642	Insurance	4,061
12,868	12,874	16,129	Lease payments - Oval	19,274
994	1,015	958	EFTPOS machine charges	1,022
2,208	1,475	1,682	Licences and permits	578
15,786	14,685	15,744	Light and power	12,689
521	235	514	Printing, postage and stationery	633
12,124	4,312	4,712	Repairs and maintenance	8,986
2,002	4,226	3,664	Sundry expenses	1,691
1,483	1,157	1,250	Telephone	501
73,566	67,872	63,621	Total expenses	63,024
(635)	(10,104)	4,039	NET PROFIT/(LOSS) BEFORE DISTRIBUTIONS	(7,895)
0%	0%	3%	Net margin	0%

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2016**

<u>2013</u>	<u>2014</u>	<u>2015</u>		<u>2016</u>
			DISTRIBUTION STATEMENT	
(635)	(10,104)	4,039	NET PROFIT/(LOSS) BEFORE DISTRIBUTIONS	(7,895)
			Distributed as follows:	
			SPORTING SECTIONS	
9,378	5,921	3,571	Football club	0
3,768	2,229	2,369	Cricket	0
228	0	0	Softball - Women's	250
0	0	0	Junior Football	0
13,374	8,150	5,940	TOTAL DISTRIBUTIONS	250
(14,009)	(18,254)	(1,901)	NET PROFIT/(LOSS) AFTER DISTRIBUTIONS	(8,145)

WALKERVILLE SPORTS CLUB**FOR THE YEAR ENDED 31 MARCH 2016**

<u>2013</u>	<u>2014</u>	<u>2015</u>		<u>2016</u>
BALANCE SHEET				
MEMBERS FUNDS				
151,754	137,745	119,491	Opening balance	117,590
(14,009)	(18,254)	(1,901)	Add Net Profit/(Loss) for the year after distributions	(8,145)
<u>137,745</u>	<u>119,491</u>	<u>117,590</u>	TOTAL MEMBERS FUNDS	<u>109,445</u>
represented by:				
CURRENT ASSETS				
4,941	7,704	5,875	Cash at bank - Bank SA Cheque Account	48,705
6,232	0	0	Term Deposit	0
55	0	0	Express Saver Account	0
59,206	49,798	36,137	Term Deposit	0
1,000	1,000	1,000	Cash on hand	1,500
4,139	4,897	5,699	Stock on hand	7,816
2,035	3,920	3,986	Other debtors	0
5,249	5,249	5,249	Prepayments	5,249
<u>82,857</u>	<u>72,568</u>	<u>57,946</u>	TOTAL CURRENT ASSETS	<u>63,270</u>
NON CURRENT ASSETS				
42,636	41,514	42,469	Capital Works	41,291
40,408	30,721	29,601	Plant, equipment and furniture - at Book Value	25,323
<u>83,044</u>	<u>72,235</u>	<u>72,070</u>	TOTAL NON CURRENT ASSETS	<u>66,614</u>
<u>165,901</u>	<u>144,803</u>	<u>130,016</u>	TOTAL ASSETS	<u>129,884</u>
from which must be deducted				
CURRENT LIABILITIES				
27,155	24,312	11,426	Trade creditors	19,439
1,000	1,000	1,000	Key Deposits	1,000
<u>28,155</u>	<u>25,312</u>	<u>12,426</u>	TOTAL CURRENT LIABILITIES	<u>20,439</u>
<u>28,155</u>	<u>25,312</u>	<u>12,426</u>	TOTAL LIABILITIES	<u>20,439</u>
<u>151,754</u>	<u>137,746</u>	<u>117,590</u>	NET ASSETS	<u>109,445</u>